

A TRANSFORMATIVE INVESTMENT IN CALIFORNIA'S FUTURE

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HIGH-SPEED RAIL: Around the World

- 12 Countries with High-Speed Rail Service
 - » Dozens of Others with High-Speed Rail Under Construction & In Development
- Over 3,600 High-Speed Rail Systems
- Over 18,500 Miles of High-Speed Rail
- 1.6 Billion Annual Passengers







HIGH-SPEED RAIL: More Than A Transportation Program

- California is 7th Largest Economy in the World
- Comparable to Northeast Corridor in Terms of Distance,
 Population and Complexity
- Transformative Investment
- Connecting all California Population Centers



CHALLENGES OF TRANSFORMATIVE PROJECTS

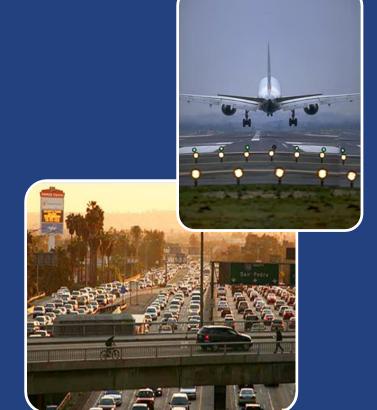
- Transformative Projects Have Never Been Easy
- Golden Gate Bridge:
 - "Upside-Down Rat Trap that will Mar the Beauty of the Bay"
 - » 2,000 Plus Lawsuits
- BART
 - » Once Called the Train to No Where
- University of California System & California State Water Project:
 - » Single Vote Margins



Where would California be without these?

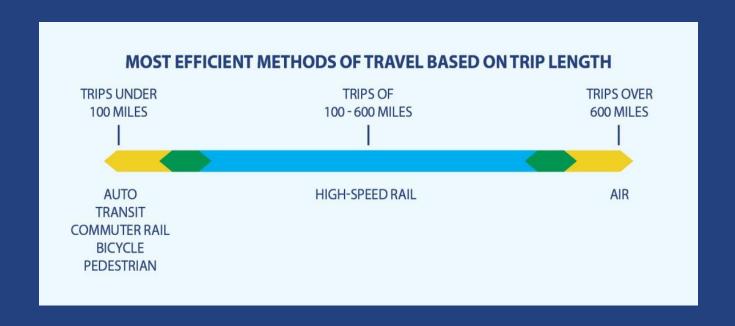
WHY HIGH-SPEED RAIL IN CALIFORNIA?

- Curbs Congestion
 - » LAX to SFO is the Busiest Short-Haul Market in US
 - » 1 in 5 Flights out of Bay Area Heads to LA
 - » Six of Top 30 Congested Urban Areas in US Located in California
- Population Growth
 - » Estimated to Reach 50 Million by 2050
- Air Quality/Sustainability
 - » Meets Goals of AB 32/SB 375
 - » Worst Air Communities in the Country
- Alternatives are Costly
 - » 2-3 Times More Expensive



HIGH-SPEED: A More Efficient Alternative

- High-Speed Rail Fills a Gap in California's Infrastructure
- Equivalent New Capacity Between SF-LA would cost \$158 billion, and would require:
 - » 4,300 New Highway Lane Miles
 - » 115 Additional Airport Gates
 - » 4 New Airports, Runways



DELIVERING THE PROGRAM

- Governor Jerry Brown
- California State Transportation Agency
- California High-Speed Rail Authority
 - » Board of Directors (9 Members)
 - » CEO Jeff Morales
 - » Executive Team, Regional Offices
 - » Mix of State Employees and Contractors
 - Rail Delivery Partner
 - Design-Builders
 - Regional Consultants
 - Numerous Others



KEY PROGRAM REQUIREMENTS

- Provide a One-Seat Ride from SF to LA in 2 Hours and 40 Minutes
- Capable of Operating at Speeds up to 200 MPH
- Operate Without a Subsidy
- Connect the State's Major Cities
- Eventual Extensions to San Diego and Sacramento



CONNECTING CALIFORNIA



- Phase I:
- > 520 Miles
- » San Francisco to Los Angeles/Anaheim
- Phase II:
 - Extends 300 Miles
 - Connections to Sacramento & San Diego

FROM PLANNING TO IMPLEMENTATION

1970s: California Creates Plan for Statewide System

1996: Authority Created

2008: Voters Pass Proposition 1A

2009: President Obama Announces Stimulus Funds

2012: Rapid Acceleration of Program

2012 Business Plan

Senate Bill 1029

Funding & Environmental Approvals

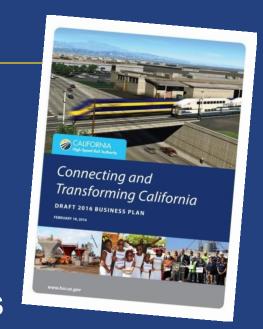
2014: Cap & Trade Investment and Work Underway

2015: Groundbreaking Celebration

2016: Draft 2016 Business Plan Released

DRAFT 2016 BUSINESS PLAN

- Foundational Document for Implementing the Program
- Includes:
- Summary of Progress Over the Last Two Years
- » Approach to Deliver the System Using Existing Funds
- » Updated Ridership Forecasts and Cost Estimates
- » Describes Next Major Milestones
- Released February 18: Starts 60-Day Public Comment Period
- Due to the Legislature by May 1, 2016



DRAFT 2016 BUSINESS PLAN: Three Main Objectives

- Initiate High-Speed Rail Service as Soon as Possible
 - » Brings Benefits to California
 - » Generates Revenue to Attract Private Sector Participation
- Make Strategic, Concurrent Investments
 - » Investments that Connect State, Regional and Local Rail Systems
 - » Links the System Together Over Time
 - » Provides Immediate Mobility, Environmental Economic & Community Benefits
- Be Ready When Funding Becomes Available
 - » Complete Environmental Analysis & Secure Approvals
 - » Position Ourselves to Be Shovel Ready

DRAFT 2016 BUSINESS PLAN: Key Highlights

- Capital Cost Reduction:
- » \$67.8 Billion (2014) to \$64.2 Billion
- Phase 1 (San Francisco-LA/Anaheim)
 - » Operational by 2029
- Silicon Valley to Central Valley Line
 - » Operational by 2025
 - » San Jose-North of Bakersfield
 - » \$20.7 Billion Fully Funded
- Burbank to Anaheim Corridor Improvements
- » Together with our Partners
- » Invest \$4 Billion
- Extension to San Francisco and Bakersfield
 - » Additional \$2.9 Billion
 - » Operational by 2025



CONSTRUCTION IS UNDERWAY

Construction Package 1: 29 Miles

» DB: Tutor Perini/Zachry/Parsons

» PCM: Wong+Harris

Construction Package 2-3: 65 Miles

» DB: Dragados/Flatiron

» PCM: Arcadis

Construction Package 4: 22 Miles

» DB: California Rail Builders

» PCM: HNTB





CENTRAL VALLEY: Backbone Of High-speed Rail

- Central Valley will Serve as the "Backbone" of a System that will Tie Major Regions of California Together
- Fastest Growing Region in the State
- Revitalize Central Valley Downtown Centers
- Creates Jobs in a Region with High Unemployment
- Best, Most Cost-Efficient Location for Testing





HIGH-SPEED RAIL: Benefits to the Community

- Environmental Improvements
 - » Reduction in Greenhouse Gas = Air Quality Improvements
 - » Habitat Mitigation
 - » Resource Preservation

Community Enhancements

- » Design Guidelines
- » Eliminates Grade Crossings = Safety Improvements
- » Enhanced Productivity

Access & Mobility

- » Station Communities
- » Modal Connectivity
- » Ride Share
- » Pedestrian and Bike

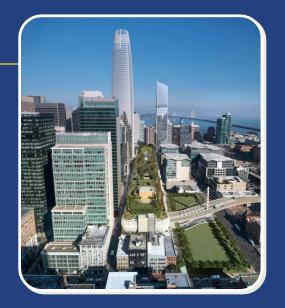


HIGH-SPEED RAIL: Helping Shape Cities

- Ties Economies Together
 - » San Francisco to Fresno = 60 Minutes
 - » Bakersfield to Los Angeles = 60 Minutes
 - » San Francisco to Los Angeles = 2 Hours 40 Minutes
- Connects With and Reinforces Local Mobility
- Foundation for Sustainable Growth
- Opportunities for Revitalization in Downtown Cores



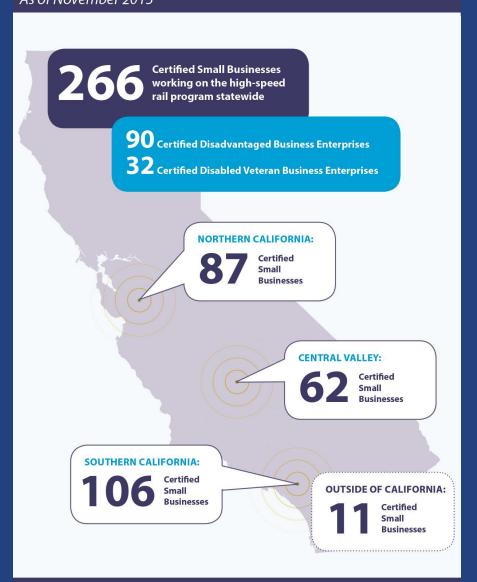




HIGH-SPEED RAIL: Investing In Small Businesses

SMALL BUSINESS PARTICIPATION

As of November 2015



- 30% Goal for Small Business Participation
 - » 10% Disadvantaged Business Enterprises (DBE)
 - » 3% Disabled Veteran Business Enterprises (DVBE)

HIGH-SPEED RAIL: Creating Jobs & Workforce Development

- Targeting: California
- Construction: Direct, Indirect Jobs in Hard-Hit Sectors



- Permanent
- U.S. Conference of Mayors: High-Speed Rail Will Add \$4.3 Billion to Los Angeles Regional Economy and 55,000 Jobs by 2035
- Bay Area Council: Caltrain Electrification Would Create almost 9,600 Jobs and Generate \$2.5 Billion in Economic Activity

SOCIAL MEDIA: #IWILLRIDE

- Support and Educate Others on this
 Transformative Investment in California's Future
- #Iwillride Social Media Campaign
 - » Engage & Educate
- #Iwillride Youth Advocacy Campaign
 - » Increase Millennial Support









THANK YOU

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